

To the extent these bylaws conflict with applicable law, applicable law prevails .

PACIFIC SWIMMING BYLAWS

ARTICLE 1

NAME, OBJECTIVES, TERRITORY AND JURISDICTION

1.1 NAME - The name of the corporation shall be Pacific Swimming, Inc. (PCSI).

1.2 OBJECTIVES - Pacific Swimming is a nonprofit public benefit corporation. The objectives and primary purpose of Pacific Swimming shall be the education, instruction and training of individuals to develop and improve their capabilities in the sport of swimming. Pacific Swimming shall promote swimming for the benefit of swimmers of all ages and abilities, in accordance with the standards, rules, regulations, policies and procedures of FINA, USA Swimming, and Pacific Swimming and its Articles of Incorporation.

1.3 GEOGRAPHIC TERRITORY - The geographic territory of Pacific Swimming is as set forth in Article 603 of the USA Swimming Rules and Regulations. Pacific Swimming shall be divided into 5 Zones as listed in the Pacific Swimming Rules and Regulations.

1.4 JURISDICTION - Pacific Swimming shall have jurisdiction over the sport of swimming as delegated to it as a Local Swimming Committee by USA Swimming to conduct swimming programs consistent with Pacific Swimming's objectives and those of USA Swimming and to sanction, approve, observe and oversee competitive swimming events within the Territory and to conduct competitive swimming events within the Territory, its Region and its Zone (as those terms are defined in Part Six of the USA Swimming Rules and Regulations). Pacific Swimming shall discharge faithfully its duties and obligations as a Local Swimming Committee of USA Swimming in accordance with these Bylaws, the USA Swimming Rules and Regulations and all applicable policies and procedures.

1.5 COMPLIANCE WITH USA SWIMMING AGREEMENTS - Pacific Swimming shall comply with all agreements between Pacific Swimming and USA Swimming.

ARTICLE 2

MEMBERSHIP

2.1 MEMBERS - The membership of Pacific Swimming shall consist of the clubs, organizations and individuals who have registered with Pacific Swimming as set forth in the USA Swimming Corporate Bylaws, including the optional categories of seasonal athlete membership, seasonal club membership, flex membership, and single event open water athlete membership.

.1 MEMBERS - A Member's status is subject to the Member's continued satisfaction of the criteria for membership and compliance with the Member's responsibilities under these Bylaws, the USA Swimming Corporate Bylaws, the rules, regulations, policies, procedures and code of conduct of Pacific Swimming and USA Swimming.

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.2 MEMBERSHIP A PRIVILEGE NOT A RIGHT - Membership in Pacific Swimming and USA Swimming is a privilege and shall not be interpreted as a right. Membership may be terminated by the National Board of Review, or the U.S. Center for SafeSport in accordance with the National Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual.

2.2 MEMBERS' RESPONSIBILITIES

.1 COMPLIANCE - Each Group and Individual Member shall abide by the codes of conduct and ethics, policies, procedures, rules and regulations adopted by USA Swimming and Pacific Swimming, including its obligations and responsibilities set forth in these Bylaws.

.2 RESPONSIBILITY FOR INFRACTIONS - A Group Member or Individual Member, as defined in USA Swimming Corporate Bylaws, may be held responsible for infractions of the policies, procedures, rules, regulations or codes of conduct or ethics adopted by USA Swimming or Pacific Swimming, including its responsibilities as set forth in these Bylaws.

ARTICLE 3
DUES AND FEES

3.1 MEMBERSHIP FEES - Membership fees shall be as established in the USA Swimming Corporate Bylaws. Local fees, as permitted, shall be as established by the Pacific Swimming Board of Directors.

3.2 SANCTION, APPROVAL AND OTHER FEES

.1 SANCTION AND APPROVAL FEES - The Pacific Swimming Board of Directors shall establish reasonable fees, procedures, and documentation required of an applicant for a sanction or approval for, or observation of, a swimming competition to be conducted within the Territory.

.2 SERVICE CHARGES - In addition to, or in place of, a sanction or approval fee, the Pacific Swimming Board of Directors may establish a reasonable service charge consistent with the nature of the event.

.3 PAYMENT - Each applicant for a sanction, approval or observation shall submit with its application the fees and any service charges specified by Pacific Swimming. If any of the sanction or approval fees or service charges are due at a time following the submission for sanction or approval, the applicant shall promptly pay those fees or service charges to Pacific Swimming when due in accordance with Pacific Swimming's fee schedule.

.4 FINES - The Pacific Swimming Board of Directors may establish fines for noncompliance with policies adopted

77 by the Pacific Swimming House of Delegates and/or the Board of Directors.

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79 3.3 FAILURE TO PAY - Membership rights may be suspended in accordance with the USA Swimming Corporate Bylaws
80 (Delinquent Dues and Fees).

81 ARTICLE 4
82 HOUSE OF DELEGATES

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84 4.1 MEMBERS - The House of Delegates of Pacific Swimming shall consist of the Group Member Representatives, the
85 Board of Director Members, the committee chairs and coordinators as listed in Rules and Regulations, the Non-Athlete
86 At-Large House Members, and Athlete At-Large House Members appointed or elected.

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88 .1 GROUP MEMBER REPRESENTATIVES - Each Group Member in good standing shall appoint from its
89 membership a Group Member Representative and one alternate. The appointment shall be in writing, addressed to
90 the Secretary of Pacific Swimming and duly certified by the chief executive officer or secretary of the appointing
91 Group Member. The appointing Group Member may withdraw its Group Member Representative or alternate and
92 substitute a new Group Member Representative or new alternate by written notice, addressed to the Secretary of
93 Pacific Swimming and signed by the chief executive officer or secretary of the appointing Group Member. The
94 representatives of any Group Member are required to be Individual Members of USA Swimming.

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96 .2 BOARD OF DIRECTORS - Board of Director Members as designated in Article 5.

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98 .3 NON-ATHLETE AT-LARGE HOUSE MEMBERS - Up to ten (10) non-athlete members of the House of
99 Delegates may be appointed as At-Large House Members by the General Chair with the advice and consent of the
100 Board of Directors. At-Large House Members shall hold office from the date of appointment through the
101 conclusion of the annual meeting of the House of Delegates following such appointment or until their successors
102 are appointed to the House of Delegates.

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104 .4 ATHLETE AT-LARGE HOUSE MEMBERS – A sufficient number of athletes to ensure that Athlete
105 Representatives constitute at least 20% of the voting membership of the House of Delegates shall be elected by the
106 Athletes Committee in accordance with Pacific Swimming Policy and Procedures and shall hold office from the
107 date of election through the conclusion of the annual meeting of the House of Delegates following such election or
108 until their successors are elected to the House of Delegates.

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110 .5 OTHER MEMBERS - The committee chairs and coordinators as listed in Rules and Regulations shall serve as
111 members of Pacific Swimming House of Delegates.

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113 4.2 ELIGIBILITY - Only Individual Members in good standing shall be eligible to be elected or appointed as at-large
114 members of the House of Delegates.

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- 4.3 DOUBLE VOTE PROHIBITED - An Individual Member entitled to vote in House of Delegates meetings may only have one vote regardless of the number of positions held by such member.

- 4.4 VOICE AND VOTING RIGHTS OF MEMBERS - The voice and voting rights of members of the House of Delegates and of individuals shall be as follows:
 - .1 GROUP MEMBER REPRESENTATIVES, BOARD MEMBERS, AT-LARGE HOUSE MEMBERS AND OTHER MEMBERS - Each of the Group Member Representatives other than those of Seasonal Clubs, Leagues and Booster Clubs, the Board Members, the At-Large House Members and other members shall have both voice and vote in meetings of the House of Delegates.
 - .2 INDIVIDUALS - Individuals who are not members of the House of Delegates may attend open meetings of the House of Delegates and its committees and be heard at the discretion of the presiding officer.

- 4.5 DUTIES AND POWERS - The House of Delegates shall oversee the establishment of policies, procedures and programs. In addition to the duties and powers prescribed in the USA Swimming Rules and Regulations, USA Swimming Corporate Bylaws, or elsewhere in these Bylaws, the House of Delegates shall:
 - .1 Elect the officers, At-Large Board Members, members of the Administrative Review Board, and the committee chairs/coordinators as designated in Article 6 and 7;
 - .2 Review, modify and adopt the annual budget of Pacific Swimming recommended by the Board of Directors;
 - .3 Call regular and special meetings of the House of Delegates;
 - .4 Ratify or prospectively modify or rescind policy and program established by the Board of Directors, except any action or authorization by the Board of Directors with respect to contracts or upon which any person may have relied shall not be modified or rescinded;
 - .5 Establish joint administrative committees, or undertake joint activities with other sports organizations where deemed helpful or necessary by Pacific Swimming;
 - .6 Amend the Bylaws of Pacific Swimming in accordance with Section 9.3;
 - .7 Remove from office any persons elected by the House of Delegates (Board Members, members of the Administrative Review Board, or committee chairs or coordinators) who have failed to attend to their official duties or member responsibilities or have done so improperly, or who would be subject to penalty by the

153 National Board of Review for any of the reasons set forth in Article 404 of USA Swimming Rules and
154 Regulations. However, no such individual may be removed without receiving thirty (30) days' written notice by
155 the Secretary or other officer designated by the House of Delegates specifying the alleged deficiency in the
156 performance of the member's responsibilities or specific official duties or other reason and an opportunity to
157 respond in writing within twenty (20) days to such allegations.

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159 4.6 ANNUAL AND REGULAR MEETINGS - The annual meeting of the House of Delegates of Pacific Swimming shall be
160 held in the spring. Regular meetings of the House of Delegates may be held in accordance with a schedule adopted by the
161 Board of Directors.

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163 4.7 SPECIAL MEETINGS - Special meetings of the House of Delegates may be called by the Board of Directors or the
164 General Chair. Should the Board of Directors or the General Chair fail to call the annual or scheduled regular meetings or
165 should a special meeting be appropriate or helpful, a meeting of the House of Delegates may be called by a petition
166 signed by at least five (5) group members of the House of Delegates.

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168 4.8 MEETING LOCATION AND TIME - Meetings of the House of Delegates may be held at any date, time, and place,
169 including via telecommunication (unless prohibited by state or local laws), as may be fixed in the notice of such meeting.
170 All in-person meetings of the House of Delegates shall take place at a site within the Territory. The House of Delegates
171 or the Board of Directors shall determine the location and time of all meetings of the House of Delegates. All meetings
172 conducted via telecommunications shall include means by which all persons participating in the meeting can hear each
173 other at the same time and which ensures all votes duly cast by voting members are officially recorded.

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175 4.9 OPEN MEETINGS/CLOSED SESSIONS - House of Delegates meetings shall be open to all members of Pacific
176 Swimming. Issues pertaining to personnel, disciplinary action, legal, tax or similar affairs of Pacific Swimming shall be
177 deliberated and decided in a closed session which only House of Delegates members may attend. By a majority vote, the
178 House of Delegates may decide to go into closed session on any matter deserving of confidential treatment or of personal
179 concern to any member of the House of Delegates.

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181 4.10 QUORUM - A quorum of the House of Delegates shall consist of those members present and voting.

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183 4.11 VOTING - Except as otherwise provided in these Bylaws or the Parliamentary Authority, all motions, orders and other
184 propositions coming before the House of Delegates shall be determined by a majority vote.

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186 4.12 PROXY VOTE - Voting by proxy in any meeting of the House of Delegates shall not be permitted.

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188 4.13 NOTICES

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190 .1 TIME - Not less than twenty (20) days' written notice shall be given to each member of the House of Delegates
191 for any annual, regular or special meeting of the House of Delegates. See Section 14.1.3 for the various
192 permitted means of notice.

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194 .2 INFORMATION - The notice of a meeting shall contain the time, date and site. For special meetings of the House
195 of Delegates, the expected purpose (which may be general) of the meeting shall be stated. If an expected
196 purpose is the amendment of the Bylaws, a copy of the proposed amendment shall be included in the notice.
197 Failure to have included in the notice any germane amendments subsequently adopted by the House of
198 Delegates at the noticed meeting shall not be the basis for any claim that the amendments as so adopted are
199 invalid.

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ARTICLE 5

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BOARD OF DIRECTORS

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204 5.1 MEMBERS - The Board of Directors shall consist of the following officers, committee chairs, coordinators and
205 representatives of Pacific Swimming, together with those additional members designated in Sections 5.2 and 5.3:

206

.1 General Chair

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.2 Administrative Vice-Chair

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.3 Finance Vice-Chair

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.4 Coach Representatives (2)

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.5 Senior Athlete Representative

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.6 Junior Athlete Representative

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.7 Secretary

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.8 Treasurer (filled by Staff Treasurer with voice but no vote)

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.9 Program Operations Vice-Chair

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.10 Program Development Vice-Chair

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.11 Safe Sport Coordinator

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.12 One Athlete Member from each Zone (5)

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.12 Zone Chairs (5)

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.14 Diversity, Inclusion & Disability Chair

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.15 Officials Chair

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.16 Senior Chair

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.17 Age Group Chair

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224 5.2 AT-LARGE BOARD MEMBERS - The House of Delegates may specify three (3) At-Large positions. Any reduction in
225 the number of At-Large Board Members shall not take effect until the terms of office of the incumbents expire or become

226 vacant. The At-Large Board Members are elected by the House of Delegates. Additionally, a sufficient number of Athlete
227 Representatives shall be elected as At-Large Board Members such that athletes constitute at least twenty percent (20%) of
228 the voting membership of the Board of Directors at any given time (taking into account the Athlete Board
229 Representatives). The Athlete At-Large Board Members shall meet the same requirements and be elected at the same
230 time and place as the Athlete Board Representatives set forth in Section 6.2.1. All At-Large Board Members shall hold
231 office from the date of their election through the conclusion of the second annual meeting of the House of Delegates
232 following such election or until their successors are elected or appointed.

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234 5.3 EX-OFFICIO MEMBERS - The following persons shall be ex-officio members of the Board of Directors: The
235 immediate past General Chair.

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237 5.4 LIMITATIONS -

238 .1 This section is reserved for future use.

239 .2 No employee of Pacific Swimming may serve as a voting member of the Board of Directors.

240 .3 No spouse of an employee of Pacific Swimming can hold the offices of General Chair, Administrative Vice-Chair,
241 Finance Vice-Chair, Program Operations Vice-Chair, or Program Development Vice-Chair.

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243 5.5 VOICE AND VOTING RIGHTS OF BOARD MEMBERS - The voice and voting rights of Board Members and
244 individuals shall be as follows:

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246 .1 BOARD MEMBERS - Each Board Member (other than the ex-officio members) shall have both voice and vote in
247 meetings of the Board of Directors and its committees.

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249 .2 EX-OFFICIO BOARD MEMBERS - Unless entitled to vote under another provision of these Bylaws, the ex-officio
250 members shall have voice but no vote in meetings of the Board of Directors and its committees.

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252 .3 GENERAL - Anyone may attend open meetings of the Board of Directors and its committees and be heard at the
253 discretion of the presiding officer.

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255 5.6 DUTIES AND POWERS - The Board of Directors shall act for Pacific Swimming and the House of Delegates during the
256 intervals between meetings of the House of Delegates, except that it shall not remove a Board Member, an
257 Administrative Review Board member, or other person not appointed by the Board of Directors or amend these Bylaws.
258 Any actions taken are subject to the exercise by the House of Delegates of its powers of ratification or prospective
259 modification or rescission. In addition to the powers and duties prescribed in the USA Swimming Rules and Regulations
260 or elsewhere in these Bylaws, the Board of Directors shall have the power and it shall be its duty to:

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262 .1 Establish and direct policies, procedures and programs for Pacific Swimming;

263 .2 Oversee the conduct by the officers and staff of Pacific Swimming of the day-to-day management of the affairs of

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- Pacific Swimming;
- .3 Athlete At-Large Board Members will be appointed by the General Chair if they are not elected in a timely fashion;
 - .4 Provide advice and consent to appointments proposed by the General Chair as required under these Bylaws or the Pacific Swimming Policies and Procedures;
 - .5 Cause the preparation and presentation to the House of Delegates of the annual budget of Pacific Swimming and make a recommendation to the House of Delegates concerning the approval or disapproval thereof;
 - .6 Approve the annual review/audit;
 - .7 Call regular or special meetings of the Board of Directors or the House of Delegates;
 - .8 Retain such independent contractors and employ such persons as the Board shall determine are necessary or appropriate to conduct the affairs of Pacific Swimming;
 - .9 Appoint other officers, agents, or committees or coordinators, to hold office for the terms specified. These appointees shall have the authority and perform the duties as provided in these Bylaws, the Pacific Swimming Policies and Procedures or as may be provided in the resolutions appointing them, including any powers of the Board of Directors as may be specified, except as may be inconsistent with any other provision of these Bylaws. To the extent not provided elsewhere in these Bylaws, the Board of Directors may delegate to any officer, agent, or committee or coordinator the power to appoint any such subordinate officers, agents, or committees or coordinators and to prescribe their respective terms of office, authorities and duties; and
 - .10 Remove from office any Board Members, committee chairs, or committee members or coordinators of Pacific Swimming who were appointed/elected by the Board and who have failed to attend to their official duties or member responsibilities or have done so improperly, or who would be subject to penalty by the National Board of Review for any of the reasons set forth in the National Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual. However, no At-Large Board Member, or committee chair or coordinator may be removed without receiving the thirty (30) days' written notice specifying the alleged deficiency in the performance of the member's responsibilities or specific official duties or other reasons and an opportunity to respond in writing within twenty (20) days to such allegations.
- 5.7 MEETINGS - Board of Directors meetings shall be open. Matters relating to personnel, disciplinary action, legal, taxation or similar affairs shall be deliberated and decided in a closed session which only Board Members are entitled to attend. By a majority vote on a motion of a question of privilege, the Board of Directors may decide to go into closed ses-

302 sion on any matter deserving of confidential treatment or of personal concern to any member of the Board of Directors.

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304 5.8 PARTICIPATION THROUGH COMMUNICATIONS EQUIPMENT - Members of the Board of Directors may
305 participate in meetings of the Board of Directors through conference equipment by means of which all persons
306 participating in the meeting can hear each other at the same time. Participation by such means shall constitute presence at
307 a meeting.

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309 5.9 REGULAR MEETINGS - Regular meetings of the Board of Directors shall be held in accordance with a schedule
310 adopted by the Board of Directors.

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312 5.10 SPECIAL MEETINGS - Special meetings of the Board of Directors may be called by the General Chair. Should the
313 Board of Directors or the General Chair fail to call regular meetings or should a special meeting be appropriate or helpful,
314 a meeting of the Board of Directors shall be called at the written request of any three (3) Board Members.

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316 5.11 QUORUM - A quorum of the Board of Directors shall consist of a majority of the voting members.

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318 5.12 VOTING - Except as otherwise provided in these Bylaws or the Parliamentary Authority, all motions, orders and other
319 propositions coming before the Board of Directors shall be determined by a majority vote. A motion, order or other
320 proposal the effect of which is to override policy or program established by the House of Delegates shall be determined
321 by a two-thirds vote after at least twenty (20) days' written notice.

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323 5.13 PROXY VOTE - Voting by proxy in any meeting of the Board of Directors shall not be permitted.

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325 5.14 ACTION BY WRITTEN CONSENT - Any action required or permitted to be taken at any meeting of the Board of
326 Directors may be taken without a meeting if all the Board Members entitled to vote consent to the action in writing and
327 the written consents are filed with the records of the respective meetings. These consents shall be treated for all purposes
328 as votes taken at a meeting.

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330 5.15 MAIL/EMAIL VOTE - Any action which may be taken at any regular or special meeting of the Board of Directors,
331 except elections, or removals of appointed Board members, committee chairs and members, may be taken without a
332 meeting. If an action is to be taken without a meeting, the Secretary, by first class mail, postage prepaid, or email, shall
333 distribute a ballot to every Board Member entitled to vote on the matter. The ballot shall set forth the proposed action,
334 provide an opportunity to specify approval or disapproval, and provide a reasonable time (but in no event less than the
335 period specified in Section 5.16) within which to return the ballot to the Secretary. Action by ballot shall be valid only
336 when the number of votes cast in favor of the proposed action are unanimous.

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338 5.16 NOTICES -

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340 .1 TIME - No less than six (6) days' written notice shall be given to each Board Member for any annual, regular or
341 special meeting of the Board of Directors. (See Section 14.1.3 for the permitted means of notice.)

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343 .2 INFORMATION - The notice of a meeting shall contain the time, date and site and in the case of special
344 meetings, the expected purpose.

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ARTICLE 6

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OFFICERS AND DIRECTORS

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354 6.1 OFFICERS - The officers shall be as listed herein and shall be elected by the House of Delegates at its annual meeting in
355 odd-years.

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.1 General Chair

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.2 Administrative Vice-Chair

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.3 Finance Vice-Chair.

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.4 Program Operations Vice-Chair

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.5 Program Development Vice-Chair

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.6 Secretary

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.7 Treasurer (filled by Staff Treasurer and not elected by House of Delegates)

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364 6.2 OTHER DIRECTORS

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.1 ATHLETE REPRESENTATIVES -

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367 Two Athlete Board Representatives shall be elected, one each year for a two-year term, or until their respective successors
368 are elected. They shall be referred to as Senior Athlete Representative during the second year and as Junior Athlete
369 Representative during the first year of their terms. At the time of election, the Athlete Board Representative must (a) be an
370 athlete member in good standing; (b) be at least a sophomore in high school or at least 16 years of age, (c) be currently
371 competing, or have competed within the two (2) immediately preceding years, in a USA Swimming sanctioned event
372 conducted by Pacific Swimming or another LSC; and (d) have his or her place of permanent residence in the Territory and
373 expect to reside therein throughout at least the first half of the term (other than periods of enrollment in an institution of
374 higher education). The balloting shall take place via electronic vote and/or at a meeting called for that purpose by the
375 Athletes Committee, or failing that, at a time and in a manner designated by Board of Directors. At least twenty (20) days'
written notice of the election shall be given to all clubs. The election shall be conducted in accordance with Pacific

376 Swimming Policy and Procedures. The Athlete Board Representatives shall be elected by a majority of the members of the
377 Athletes Committee along with one athlete representative from each member club present and voting or responding by
378 the announced deadline.

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380 .2 COACH REPRESENTATIVES

381 Two Coach Representatives shall be elected, one each year for a two-year term, or until a successor is elected. The election
382 of the Coach Representatives shall be conducted in accordance with Pacific Swimming Policy and Procedures, via
383 electronic vote and/or at a meeting called for that purpose by the Coach Representative, the Coaches Committee or the
384 Board of Directors, and determined by a majority of the Coach Members in good standing present and voting or, failing
385 that, at a time and place and in a manner designated by the Board of Directors. At least twenty (20) days' written notice of
386 the election shall be given to all clubs.

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388 .3 COMMITTEE CHAIRS/COORDINATORS/AT-LARGE BOARD MEMBERS

389 A. The following Board members shall be elected by the House of Delegates:

390 (1) Up to three (3) At large members

391 B. The following committee chairs/coordinators shall be elected as follows:

392 (1) In accordance with each Zone's procedures, each Zone shall elect a Zone Chair to serve on the
393 Board of Directors.

394 (2) In accordance with each Zone's procedures, each Zone shall elect a Zone athlete representative to
395 serve on the Board of Directors.

396 (3) Athletes-at-Large to the Board shall be elected (if needed) at the same time and in the same
397 manner as the Athlete Board Representatives.

398 (4) Senior Chair. Whenever possible the Senior Chair will be a coach member who will be elected
399 for a two year term in accordance with Pacific Swimming Policies and Procedures in a meeting called
400 for that purpose by the Board of Directors and be determined by a majority of Coach Members in
401 good standing present and voting. At least twenty (20) days notice of the election shall be given to all
402 clubs. Should a coach not be available to serve in this capacity, the General Chair with the approval
403 of the Board of Directors shall appoint a member to serve in this capacity.

404 (5) Age Group Chair. Whenever possible the Age Group Chair will be a coach member who will be
405 elected for a two year term in accordance with Pacific Swimming Policies and Procedures in a
406 meeting called for that purpose by the Board of Directors and be determined by a majority of Coach
407 Members in good standing present and voting. At least twenty (20) days notice of the election shall
408 be given to all clubs. Should a coach not be available to serve in this capacity, the General Chair with
409 the approval of the Board of Directors shall appoint a member to serve in this capacity.

410 C. The following committee chairs/coordinators shall be appointed by the General Chair with advice
411 and consent of the Board of Directors:

412 (1) Safe Sport Coordinator

413 (2) Diversity, Equity, and Inclusion Chair

414 (3) Officials Chair

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416 6.3 ELIGIBILITY - Only Individual Members of USA Swimming in good standing with Pacific Swimming and USA
417 Swimming shall be eligible to hold office and must maintain their eligibility throughout their term of office.

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419 6.4 DOUBLE VOTE PROHIBITED - An Individual Member entitled to vote in Board of Directors meetings may only have
420 one vote, regardless of the number of positions held by such Member.

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422 6.5 OFFICES SPLIT OR COMBINED -

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424 .1 OFFICE HELD BY TWO PERSONS - Any office other than General Chair, Finance Vice-Chair and
425 Treasurer, may be held jointly by two Individual Members. Two individuals who are sharing an office shall
426 share one vote.

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428 .2 OFFICES COMBINED - Any office other than General Chair may be combined with any other office except
429 that the offices of Finance Vice-Chair and Treasurer may not be combined.

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431 6.6 TERMS OF OFFICE -

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433 .1 TERM OF OFFICE - The terms of office of all members of the Board of Directors shall be two (2) years.

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435 .2 COMMENCEMENT OF TERM - Each person elected or appointed to a position shall assume office upon
436 September 1 following their election or appointment and shall serve until a successor is chosen.

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438 .3 CONSECUTIVE TERMS LIMITATION - Except for the Secretary and Treasurer, no Individual Member who
439 has served two successive terms shall be eligible for re-election or appointment to the same position until a
440 lapse of one term. A portion of any term served to fill a vacancy in the position shall not be considered in the
441 computation of this successive term limitation.

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443 6.7 DUTIES - The duties of the officers and other Board Members shall be to attend and participate in all meetings of the
444 House of Delegates and the Board of Directors and as defined in these Bylaws, the Pacific Swimming Policies and
445 Procedures, and applicable state laws.

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447 6.8 RESIGNATIONS - Any officer may resign by submitting a written resignation to the General Chair or the Board of
448 Directors specifying an effective date of the resignation. In the absence of a specified effective date, any such resignation
449 shall take effect upon the appointment or election of a successor.

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451 6.9 VACANCIES AND INCAPACITIES -

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.1 OFFICE OF GENERAL CHAIR - In the event of a vacancy in the office of General Chair, or of the General Chair's temporary or permanent incapacity, the Administrative Vice-Chair shall become the acting General Chair until an election can be held at the next meeting of the House of Delegates to fill the remaining term, if any, of the former General Chair, or until the General Chair ceases to suffer from any temporary incapacity. While serving as acting General Chair, the Administrative Vice-Chair shall vacate the office of Administrative Vice-Chair, except in the case of the General Chair's temporary incapacity. If the General Chair is to be absent from the Territory, the General Chair may, but is not obligated to, designate the Administrative Vice-Chair as acting General Chair for the duration of the absence.

.2 OFFICES OF ATHLETE BOARD REPRESENTATIVES OR COACH REPRESENTATIVES OR ANY POSITION ELECTED - In the event of a vacancy or of the permanent incapacity of a person holding the office of Athlete Board Representative or Coach Representative, or person who has been elected, the General Chair may appoint, with the advice and consent of the Board of Directors, an eligible member to serve the remainder of the term of office or until the respective body shall elect a successor.

.3 DETERMINATION OF VACANCY OR INCAPACITY - The determination of when an office becomes vacant or an officer becomes incapacitated shall be within the discretion of the Board of Directors or the House of Delegates with the advice and consent of the electing body. The determination as to when the General Chair is temporarily incapacitated shall be made, where the circumstances permit, by the General Chair and otherwise shall be within the discretion of the Board of Directors, subject to any subsequent action by the House of Delegates.

6.10 REMOVAL OF DIRECTORS - Directors may be removed in accordance with 4.5.9 and 5.6.10 of these Bylaws.

6.11 OFFICERS' POWERS GENERALLY -

.1 AUTHORITY TO EXECUTE CONTRACTS, ETC. - The General Chair, Administrative Vice-Chair, and Finance Vice-Chair each may sign and execute in the name of Pacific Swimming deeds, mortgages, bonds, contracts, agreements or other instruments duly authorized by the Pacific Swimming Policies and Procedures, the Board of Directors or the House of Delegates, except in cases where the signing and execution thereof shall be expressly delegated by the Board of Directors to another officer or agent, expressly requires two or more signatures or is required by law to be otherwise executed. Additional signing authority may be provided by standing resolutions of the Board of Directors or the House of Delegates.

.2 ADDITIONAL POWERS AND DUTIES - Each officer shall have other powers and perform other duties as prescribed in the Pacific Swimming Rules & Regulations/Policies and Procedures, or by the House of Delegates, the Board of Directors, the General Chair, the respective division chair, the delegating officer, or

490 these Bylaws.

- 491
- 492 .3 DELEGATION - Officers of Pacific Swimming may delegate any portion of their duties to an individual or a
493 committee, except that neither the Finance Vice-Chair nor the Treasurer may delegate duties to the other
494 without the consent of the Board of Directors. In addition, the authority to sign checks, drafts, orders of
495 withdrawal or wire transfers shall not be delegated other than by the Board of Directors. Except as otherwise
496 provided in these Bylaws and with the consent of the Board of Directors any officer may delegate any portion of
497 that officer's duties to the paid staff of Pacific Swimming. A delegation of duties shall not relieve the delegating
498 officer of the ultimate responsibility to see that these duties and obligations are properly executed or fulfilled.

500 6.12 DEPOSITORIES AND BANKING AUTHORITY -

- 501
- 502 .1 DEPOSITORIES, ETC. - All receipts, income, charges and fees of Pacific Swimming shall be deposited to its
503 credit in the banks, trust companies, other depositories or custodians, investment companies or investment
504 management companies as the Board of Directors determines.
- 505
- 506 .2 SIGNATURE AUTHORITY - All checks, drafts or other orders for the payment or transfer of money, and all
507 notes or other evidences of indebtedness issued in the name of Pacific Swimming shall be signed by the General
508 Chair, the Treasurer or other officer or officers or agent or agents of Pacific Swimming, and in the manner, as
509 shall be determined by the Executive Committee.

510

511

512 ARTICLE 7

513 DIVISIONS, COMMITTEES AND COORDINATORS

- 514
- 515 7.1 DIVISIONAL ORGANIZATION AND JURISDICTIONS, STANDING COMMITTEES AND COORDINATORS -
516 The divisions of Pacific Swimming shall each be chaired as indicated below with respective duties, jurisdiction and
517 responsibilities described in the Pacific Swimming Policies and Procedures.

- 518 .1 ADMINISTRATIVE DIVISION - Administrative Vice-Chair
- 519 .2 PROGRAM OPERATIONS DIVISION - Program Operation Vice Chair
- 520 .3 PROGRAM DEVELOPMENT DIVISION - Program Development Vice Chair
- 521 .4 FINANCE DIVISION - Finance Vice-Chair
- 522 .5 ATHLETES DIVISION - Senior Athlete Representative
- 523 .6 COACHES DIVISION - Coach Representative
- 524

525 7.2 ELECTED, EX OFFICIO AND APPOINTED CHAIRS AND COORDINATORS

526

527 .1 ELECTED CHAIRS AND COORDINATORS - Committee chairs and coordinators who are not Board
528 members, but are elected by the House of Delegates, a committee or division, are as follows: None.

529 .2 EX-OFFICIO CHAIR - Certain other committee chairs are designated ex-officio by virtue of an office currently
530 held.

531 .3 APPOINTED CHAIRS AND COORDINATORS - The chairs of all other committees and all other
532 coordinators shall be appointed by the General Chair with the advice and consent of the Board of Directors and
533 the respective division chair. The appointed committee chair or coordinator shall assume office upon
534 appointment or the date designated by the General Chair and shall serve until a successor is appointed and
535 assumes office.

536

537 7.3 COMMITTEES - In addition to the standing committees listed herein, the Board of Directors and the House of
538 Delegates are each authorized to establish additional committees to meet programming needs. Except as otherwise
539 provided in these Bylaws or the Pacific Swimming Policies and Procedures, members of each committee shall be
540 appointed by the General Chair with the advice and consent of the respective division chair and the chair of the
541 committee. Athlete Representatives of each committee shall be appointed by the General Chair with the advice of the
542 Senior Athlete Board Representative. Athlete membership shall constitute at least twenty percent (20%) of the voting
543 membership of every committee. The division chair shall be an ex-officio member, with voice and vote, of each
544 committee within the respective division.

545 7.4 STANDING COMMITTEES & COORDINATORS

546 .1 ATHLETES COMMITTEE -

547 A. CHAIR - The Senior Athlete Board Representative or his/her designee shall be the chair of the committee.

548

549 B. MEMBERS - The Athletes Committee shall consist of the Athlete Board Representatives, the Athlete At-
550 Large Board members and Zone Athlete Board Members.

551

552 C. DUTIES - The Athletes' Committee shall have general charge of the business and affairs of the Athletes of
553 Pacific Swimming, and shall undertake such activities (a) delegated to it by the Board of Directors or the
554 General Chair or (b) undertaken by the Committee as being in the best interests of the Athlete Members,
555 Pacific Swimming, USA Swimming and the sport of swimming

556

557 .2 FINANCE COMMITTEE -

558

559 A. CHAIR - The chair shall be the Finance Vice-Chair.

560

561 B. MEMBERS - The members of the Finance Committee shall be the Finance Vice-Chair, the Treasurer (with
562 voice but no vote), the Treasurer of each Zone, one (1) member appointed by the General Chair, and a
563 sufficient number of Athlete Representatives so as to constitute at least twenty percent (20%) of the voting
564 membership of the Committee.

565
566 C. DUTIES -

- 567 (1) To develop, establish where so authorized, or recommend to the Board of Directors, and supervise the
568 execution of policy regarding the investment of Pacific Swimming's working capital, funded
569 reserves and endowment funds, within the guidelines, if any, established by the Board of Directors or
570 the House of Delegates. The Finance Committee shall also regularly review Pacific Swimming's
571 equipment needs (both operational and office) and the various methods available to finance the
572 acquisition of any needed equipment and make a determination and recommendation of the best
573 financing method.
- 574 (2) To conduct a review or audit or recommend an independent auditor to conduct the required annual
575 review or audit of the books of Pacific Swimming. If conducted internally, a minimum of three (3)
576 committee members with a sufficient number of athletes to constitute at least 20% of the voting
577 membership, must conduct the review or audit. The Treasurer cannot be a member of the group
578 performing the audit, but can be present to provide clarification, information and answer questions.
- 579 (3) To submit the review or audit and other reports and make recommendations to the Board of Directors
580 with regard thereto.
- 581 (4) To consult with the officers, committee chairs and coordinators and prepare and present a proposed
582 budget for consideration and approval by the Board of Directors and the House of Delegates. The
583 officers, committee chairs and coordinators shall provide promptly such financial information (current
584 and projected) and budget proposals as the Finance Committee may request. The proposed budget may
585 contain alternatives.
- 586 (5) To complete and submit any state and local reports and filings.

587
588 .3 GOVERNANCE COMMITTEE -

589
590 A. CHAIR - The chair shall be elected annually by the Governance Committee from among its own members.
591

592 B. MEMBERS - The Committee shall be comprised of two (2) members appointed by the General Chair with
593 advice and consent of the Board of Directors, one representative designated by each Zone (5) and two (2)
594 Athlete Representatives so as to constitute at least twenty percent (20%) of the voting membership of the
595 Committee. Each member shall serve a three-year term, staggered so that approximately one-third (1/3) of
596 such members are appointed each year. No more than one-half (1/2) of the Governance Committee members
597 shall be members of the Pacific Swimming Board of Directors at any given time. After completion of two
598 consecutive terms, members are not eligible for re-appointment to the Governance Committee until after a
599 lapse of three years. A portion of any term served to fill a vacancy in the position shall not be considered in
600 the computation of the successive term limitation. In no case shall the General Chair serve on the Governance
601 Committee.

602
603 C. QUORUM - When making nominations, a quorum for any meeting of the Governance Committee shall
604 consist of a majority of its voting members. For all other meetings, a quorum shall consist of those members
605 present and voting.

606
607 D. DUTIES

- 608
609 (1) To assist in periodic evaluation of the mission and vision statements and the Bylaws of Pacific
610 Swimming;
- 611 (2) To aid in the development of operating policies regarding conflict of interest (Board and staff), document
612 retention, ethics, whistle-blower, procurement, contract review, grievance and other employment-related
613 practices, etc.;
- 614 (3) To aid in the development of personnel practices procedure including job descriptions and annual review
615 of staff, and delegate annual review of staff to Personnel Committee;
- 616 (4) To ensure that the Board's focus remains on the strategic plan;
- 617 (5) To aid in the development of expectations and processes for accountability of Board members;
- 618 (6) To develop criteria for the qualities and required characteristics of Board officers;
- 619 (7) To lead Board succession planning by assessing current and anticipated needs for Board composition and
620 identifying and recruiting potential Board members;
- 621 (8) To nominate Board members, and Administrative Review Board members to be elected by the House of
622 Delegates consistent with the matrix of skills, demographics, and talents needed;
- 623 (9) To publish the slate of candidates to the Pacific Swimming membership at least twenty (20) days prior to
624 the election. Additional nominations may be made from the floor of the House of Delegates by voting
625 members of the House of Delegates;
- 626 (10) To design and implement Board orientation and an ongoing program of Board education and
627 development; and
- 628 (11) To lead periodic assessment of the Board's performance (as a whole and of individual members) and
629 make recommendations to enhance Board effectiveness.

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.4 OPERATIONAL RISK COORDINATOR

A. DUTIES - The duties shall be as outlined in the Pacific Swimming Policies and Procedures.

.5 EXECUTIVE COMMITTEE

A. AUTHORITY AND POWER - The Executive Committee shall have the authority and power to act for the Board of Directors and Pacific Swimming between meetings of the Board and the House of Delegates. Limitations to the authority and power of the Executive Committee shall be determined by the Board of Directors and included in the Pacific Swimming Policies and Procedures.

B. MEMBERS - The members of the Executive Committee shall be the

- (1) General Chair, who shall act as chair
- (2) Administrative Vice-Chair
- (3) Program Operations Vice-Chair
- (4) Program Development Vice-Chair
- (5) Secretary
- (6) Finance Vice-Chair
- (7) Coach Representatives (2)
- (8) Zone Chairs (5)
- (9) Senior Athlete Board Representative
- (10) Junior Athlete Board Representative
- (11) Two additional Athlete Board Members selected by the Athlete Committee

C. MEETINGS AND NOTICE - Meetings of the Executive Committee shall be held at any time or place within the Territory when called by the General Chair or any three (3) members of the Committee with a minimum of five (5) days' notice required.

D. QUORUM - A quorum of the Executive Committee shall consist of a majority of the members of the Committee.

E. REPORT OF ACTION TO BOARD OF DIRECTORS - At the next regular or special meeting of the Board of Directors, the Executive Committee shall make a report of its activities since the last Board of Director's meeting for ratification or prospective modification or rescission, provided, however, that any action of the Executive Committee upon which a third party may have relied (*e.g.*, by signing, or authorizing the signing of a contract) may not be modified or rescinded by the Board of Directors or the House of Delegates.

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- 7.5 DUTIES OF CHAIRS AND COORDINATORS GENERALLY - The duties of the General Chair, the division chairs, committee chairs, and coordinators (in addition to those provided elsewhere in these Bylaws) shall be as follows:
- .1 Preside at all meetings of the respective division, committee or subcommittee;
 - .2 See that all duties and responsibilities of the coordinator or the respective division, committee or sub-committee in his or her charge are properly and promptly carried out;
 - .3 Appoint such committees or sub-committees as may be necessary to fulfill the duties and responsibilities of the coordinator or division or committee, respectively;
 - .4 Communicate with the General Chair, respective division, coordinator, committee or subcommittee members and the Secretary to keep them fully informed;
 - .5 Appoint a member as secretary of the committee or subcommittee charged with taking minutes of each meeting and forward reports or minutes of all meetings to the Secretary and made public to the membership;
 - .6 Perform the other specific duties listed in Pacific Swimming's Policies and Procedures or as may be delegated by the General Chair, the respective division chair or committee chair, the Board of Directors or the House of Delegates.
- 7.6 DUTIES OF COMMITTEES GENERALLY - Except as otherwise provided in these Bylaws, the duties of the committees shall be prescribed by the Pacific Swimming Policies and Procedures.
- 7.7 REGULAR AND SPECIAL MEETINGS - Regular and special meetings of committees or sub-committees of Pacific Swimming shall be held as determined by the respective Vice-chairs or committee or sub-committee chair.
- 7.8 OPEN MEETING/CLOSED SESSIONS - Meetings of committees and sub-committees, other than a Personnel Committee meeting, shall be open to all members of Pacific Swimming. Matters relating to personnel, disciplinary action, legal, taxation and similar affairs shall be deliberated and decided in a closed session which only the respective members are entitled to attend. By a majority vote, a committee or sub-committee may decide to go into closed session on any matter deserving of confidential treatment or of personal concern to any member of the committee or sub-committee.

703 7.9 VOICE AND VOTING RIGHTS OF COMMITTEE MEMBERS - Each Committee member shall have both voice and
704 vote in their respective meetings.
705

706 7.10 ACTION BY WRITTEN CONSENT - Any action required or permitted to be taken at any meeting of a committee may
707 be taken without a meeting if all the committee members entitled to vote consent to the action in writing and the written
708 consents are filed with the records of the meetings. These consents shall be treated for all purposes as a vote taken at a
709 meeting.
710

711 7.11 PARTICIPATION THROUGH COMMUNICATIONS EQUIPMENT - Members of any committee may participate in a
712 meeting of the committee or through conference equipment by means of which all persons participating in the meeting
713 can hear each other at the same time. Participation by such means shall constitute presence at a meeting.
714

715 7.12 QUORUM - Except as otherwise provided in these Bylaws or in the resolution or other action establishing a committee, a
716 quorum of any committee shall consist of those members present.
717

718 7.13 VOTING - Except as otherwise provided in these Bylaws or the Parliamentary Authority, all motions, orders and other
719 propositions coming before a committee shall be determined by a majority vote.
720

721 7.14 PROXY VOTE - Voting by proxy in any meeting of a committee shall not be permitted.
722

723 7.15 NOTICES
724

725 .1 TIME - Except as otherwise provided in these Bylaws or the resolution or other action establishing a committee,
726 not less than five (5) days' written notice shall be given for any meeting of a committee.
727

728 .2 INFORMATION - The notice of a meeting shall contain the time, date, and site.
729

730 7.16 RESIGNATIONS - Any committee chair or member or coordinator may resign by submitting a written resignation to the
731 General Chair or the Board of Directors specifying an effective date of the resignation. If such date is not specified, the
732 resignation shall take effect upon the appointment of a successor.
733

734 7.17 VACANCIES - The determination of when the position of an appointed committee chair, committee member or a
735 coordinator becomes vacant or the person becomes incapacitated, if not made by the person, shall be within the discretion
736 of the Board of Directors. In the event of a vacancy or permanent incapacity, the General Chair, with the advice and con-
737 sent of the Board of Directors and the respective division chair, shall appoint a successor to serve until the conclusion of
738 the incumbent's term. A temporary incapacity may be left unfilled at the discretion of the General Chair or an
739 appointment may be made for the duration of the temporary incapacity.
740

741 7.18 DELEGATION - With the consent of the Board of Directors or the respective division chair, a committee chair or a
742 coordinator may delegate a portion of their duties to another officer of Pacific Swimming, or to another committee,
743 subcommittee, or coordinator, or with the consent of the Board of Directors and the Personnel Committee, to the paid
744 staff of Pacific Swimming. Notwithstanding any delegation, the ultimate responsibility for the delegated duties and
745 obligations shall remain with the delegator.

746
747 7.19 APPLICATION TO COMMITTEES AND ADMINISTRATIVE REVIEW BOARD - Sections 7.5 through 7.18 shall
748 apply to all committees, unless otherwise provided in these Bylaws, in the resolution creating the committee or in the
749 Pacific Swimming Policies and Procedures. These provisions shall also apply to Administrative Review Board meetings
750 but shall not apply to its hearings or deliberations.

751
752 ARTICLE 8

753 ANNUAL AUDIT, REPORTS AND REMITTANCES

754
755 Pacific Swimming shall submit any reports and remittances required by the USA Swimming Corporate Bylaws, by the
756 USA Swimming Board of Directors, the President/CEO of USA Swimming or by any agreement between Pacific
757 Swimming and USA Swimming. Reports required to be submitted to USA Swimming by Pacific Swimming include
758 annual financial and federal tax reports and the annual audit or review.

759
760 ARTICLE 9

761 ORGANIZATION, AMENDMENT OF BYLAWS AND DISSOLUTION

762
763 9.1 NON-PROFIT AND CHARITABLE PURPOSES - Pacific Swimming is organized exclusively for charitable and
764 educational purposes and for the purpose of fostering national or international amateur sports competition within the
765 meaning of section 501(c)(3) of the IRS Code. Notwithstanding any other provision of these Bylaws, Pacific Swimming
766 shall not, except to an insubstantial degree, (1) engage in any activities or exercise any powers that are not in furtherance
767 of the purposes and objectives of Pacific Swimming or (2) engage in any activities not permitted to be carried on by: (A)
768 a corporation exempt from federal income tax under such section 501(c)(3) of the IRS Code or (B) a corporation to which
769 contributions, gifts and bequests are deductible under sections 170(c)(2), 2055(a)(2) and 2522(a)(2) of the IRS Code.

770
771 9.2 DEDICATION OF ASSETS, ETC. - The revenues, properties and assets of Pacific Swimming are irrevocably dedicated
772 to the purposes set forth in Sections 1.2 and 9.1 of these Bylaws. No part of the net earnings, properties or assets of
773 Pacific Swimming shall inure to the benefit of any private person or any member, officer or director of Pacific
774 Swimming.

775
776 9.3 AMENDMENTS - Any provision of these Bylaws not mandated by USA Swimming may be amended at any meeting of
777 the Pacific Swimming House of Delegates by a two-thirds (2/3) vote of the members present and voting. Amendments so
778 approved shall not take effect until reviewed and approved by the USA Swimming Rules and Regulations Committee.

779 Changes to Required LSC Bylaws shall be effective on the date established in the amending USA Swimming legislation.

780
781 9.4 DISSOLUTION - Pacific Swimming may be dissolved only upon a two-thirds (2/3) vote of all the voting members of the
782 House of Delegates. Upon dissolution, the net assets of Pacific Swimming shall not inure to the benefit of any private
783 individual, unincorporated organization or corporation, including any member, officer or director of Pacific Swimming,
784 but shall be distributed to USA Swimming, to be used exclusively for educational or charitable purposes. If USA
785 Swimming, is not then in existence, or is not then a corporation which is exempt under section 501(c)(3) of the IRS Code
786 and to which contributions, bequests and gifts are deductible under sections 170(c)(2), 2055(a)(2) and 2522(a)(2) of the
787 IRS Code, the net assets of Pacific Swimming shall be distributed to a corporation or other organization meeting those
788 criteria and designated by the House of Delegates at the time of dissolution, to be used exclusively for educational or
789 charitable purposes.

790 ARTICLE 10
791 INDEMNIFICATION

792
793 10.1 INDEMNITY - Pacific Swimming shall indemnify, protect and defend, in the manner and to the full extent permitted by
794 law, any Indemnified Person in respect of any threatened, pending or completed action, suit or proceeding, whether or not
795 by or in the right of Pacific Swimming, and whether civil, criminal, administrative, investigative or otherwise, by reason
796 of the fact that the Indemnified Person bears or bore one or more of the relationships to Pacific Swimming specified in
797 Section 10.3 and was acting or failing to act in one or more of those capacities or reasonably believed that to be the case.
798 Where specifically required by law, this indemnification shall be made only as authorized in the specific case upon a
799 determination, in the manner provided by law, that indemnification of the Indemnified Person is proper in the
800 circumstances. Pacific Swimming may, to the full extent permitted by law, purchase additional insurance to that provided
801 by USA Swimming, and maintain insurance on behalf of any Indemnified Person against any liability that could be
802 asserted against the Indemnified Person.

803
804 10.2 EXCLUSION - The indemnification provided by this Article 10, shall not apply to any Indemnified Party whose
805 otherwise indemnified conduct is finally determined to have been in bad faith, self-dealing, gross negligence, wanton and
806 willful disregard of applicable laws, rules and regulations, of the USA Swimming Rules and Regulations, of the USA
807 Swimming Code of Conduct or these Bylaws or who is convicted of a crime (including felony, misdemeanor and lesser
808 crimes) involving sexual misconduct, child abuse, violation of a law specifically designed to protect minors or similar
809 offenses, or who is found by the National Board of Review or the U.S. Center for SafeSport to have committed actions
810 which would be the basis for such a conviction and, in each case, the otherwise indemnifiable conduct (or failure to act)
811 was, or was directly related to, the predicate acts of the conviction or finding.

812
813 10.3 INDEMNIFIED PERSONS - As used in this Article 10, "Indemnified Person" shall mean any person who is or was a
814 Board Member, Administrative Review Board member, Group Member Representative, officer, official, coach,
815 committee chair or member, coordinator, volunteer, employee or agent of Pacific Swimming, or is or was serving at the
816 direct request of Pacific Swimming as a director, officer, Group Member Representative, meet director, official, coach,

817 committee chair or member, coordinator, volunteer, employee or agent of another person or entity involved with the sport
818 of swimming.

819
820 10.4 EXTENT OF INDEMNITY - To the full extent permitted by law, the indemnification provided in this Article shall
821 include expenses (including attorneys' fees, disbursements and expenses), judgments, fines, penalties and amounts paid
822 in settlement, and, except as limited by applicable laws, these expenses shall be paid by Pacific Swimming in advance of
823 the final disposition of such action, suit or proceeding. If doubt exists as to the applicability of an exclusion to Pacific
824 Swimming's obligation to indemnify, Pacific Swimming may require an undertaking from the Indemnified Person
825 obliging him to repay such sums if it is subsequently determined that an exclusion is applicable. In the case of any person
826 engaged in the sport of swimming for compensation or other gain, if Pacific Swimming determines that there is
827 reasonable doubt as to such person's ability to make any repayment, Pacific Swimming shall not be obligated to make
828 any payments in advance of the final determination. This indemnification shall not be deemed to limit the right of Pacific
829 Swimming exclusive of any other rights to which any Indemnified Person may be entitled under any agreement, vote of
830 members or disinterested directors or otherwise, both as to action in an official capacity and as to action in another
831 capacity while holding such office.

832
833 10.5 SUCCESSORS, ETC. - The indemnification provided by this Article shall continue as to an Indemnified Person who has
834 died or been determined to be legally incompetent and shall apply for the benefit of the successors, guardians,
835 conservators, heirs, executors, administrators and trustees of the Indemnified Person.

836
837 ARTICLE 11
838 PARLIAMENTARY AUTHORITY

839
840 ROBERT'S RULES - Robert's Rules of Order Newly Revised shall govern Pacific Swimming and any of its constituent
841 or component parts, committees, etc., in the conduct of meetings in all cases to which they apply and in which they are
842 not inconsistent with these Bylaws and any special rules of order Pacific Swimming, the House of Delegates, the Board
843 of Directors or its divisions, committees, etc., may adopt.

844
845 ARTICLE 12
846 MISCELLANEOUS

847
848 12.1 EFFECT OF STATE LAW CHANGES (SEVERABILITY) - If any portion of these Bylaws shall be determined by a
849 final judicial decision to be, or as a result of a change in the law of the State of California become, illegal, invalid or
850 unenforceable, the remainder of these Bylaws shall continue in full force and effect.

851
852 12.2 FISCAL YEAR - The fiscal year of Pacific Swimming shall end on the last day of August.

853
854 12.3 TAX STATUS; INTERPRETATION OF BYLAWS - It is intended that Pacific Swimming shall have and continue to

855 have the status of an organization which is exempt from federal income taxation under section 501(c)(3) of the IRS Code
856 and to which contributions, bequests and gifts are deductible for federal income, estate and gift tax purposes under
857 sections 170(c)(2), 2055(a)(2) and 2522(a)(2) of the IRS Code, respectively. Similarly, it is intended that Pacific
858 Swimming shall have that or similar status under the applicable state and local laws as will exempt it from taxation to the
859 maximum extent possible to the extent not contrary to applicable federal requirements. These Bylaws shall be interpreted
860 accordingly.

861 ARTICLE 13

862 ADMINISTRATIVE REVIEW BOARD

863
864
865 13.1 INTRODUCTION - USA Swimming was organized as the National Governing Body for the sport of swimming under
866 the Amateur Sports Act of 1978, as amended by the Ted Stevens Olympic and Amateur Sports Act of 1998, both federal
867 laws. These laws require USA Swimming to establish and maintain provisions for the swift and equitable resolution of
868 all disputes involving any of its members. This Article, together with Section 2.2 and the National Board of Review
869 procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual, are intended to provide a
870 mechanism for resolving in an orderly and fair way all manner and kinds of disputes that may arise among its members
871 in connection with the sport of swimming. Accordingly, Pacific Swimming has established the Administrative Review
872 Board to hear complaints and appeals regarding administrative matters within Pacific Swimming which do not rise to the
873 level of Code of Conduct violations and are not appeals of sanction decisions. The Administrative Review Board shall
874 have no jurisdiction to hear complaints regarding conduct that may violate the USA Swimming Code of Conduct or
875 otherwise violate the policies, procedures, rules and regulations adopted by USA Swimming, or conduct that may bring
876 USA Swimming, Pacific Swimming or the sport of swimming into disrepute. This Article, together with the National
877 Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual, is intended to
878 provide a fair hearing before a group of independent and impartial people. This Article and the National Board of Review
879 procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual shall be construed accordingly.

880 881 13.2 ADMINISTRATIVE REVIEW BOARD ORGANIZATION -

- 882
883 .1 Establishment - The Administrative Review Board of Pacific Swimming shall be independent and impartial.
884
885 .2 Members - The Administrative Review Board shall have at least three (3) regular members, with a sufficient
886 number of Athlete Representatives to constitute at least 20% of the voting membership. At least three members of
887 the Administrative Review Board shall hear each case, with a sufficient number of Athlete Representatives to
888 constitute at least twenty percent (20%) of its membership. No hearing shall proceed without the required athlete
889 representation. The House of Delegates may increase the number of regular or three (3) alternate members by
890 resolution but subsequent to the adoption of these Bylaws may only decrease the number of regular or alternate
891 members upon the expiration of the term of office of any incumbent members.
892

- 893 .3 Election; Term of Office; Eligibility -
894
895 A. Election - The House of Delegates shall biennially elect regular and alternate members of the Administrative
896 Review Board:
897 B. Term of Office - The term of office shall be two (2) years. Each member and alternate member shall assume
898 office upon election and shall serve until a successor takes office.
899
900 C. Eligibility - Each regular and alternate member of the Administrative Review Board shall be an Individual
901 Member of Pacific Swimming and USA Swimming. In no case shall members of the Board of Directors
902 serve on the Administrative Review Board.
903
- 904 .4 Chair Elected by Board; Other Officers - The Chair of the Administrative Review Board (the “Chair”) who must
905 be a regular member, shall be elected biennially by a majority vote of the regular members of the Administrative
906 Review Board. The Chair shall biennially appoint a Vice-Chair and a Secretary of the Administrative Review
907 Board, each of whom must be regular members.
908
- 909 .5 Meetings - The Administrative Review Board shall meet for administrative purposes as necessary, to elect the
910 Chair, to adopt rules and procedures and to conduct other business as may be helpful or necessary to achieve the
911 purposes of the Administrative Review Board and efficiently exercise its duties and powers. Other meetings may
912 be called by the Chair or any two regular members. When meeting for administrative purposes, Section 7.19 shall
913 apply to the Administrative Review Board.
914
- 915 .6 Participation Through Communications Equipment - Members of the Administrative Review Board may
916 participate in a meeting or hearing of the Administrative Review Board, and any hearing may be conducted, in
917 whole or in part, through conference telephone or similar equipment by means of which all persons participating
918 in the meeting can hear each other at the same time. Participation by these means shall constitute presence in
919 person at such a meeting or hearing.
- 920 .7 Quorum - A quorum for any administrative meeting of the Administrative Review Board shall be fifty percent
921 (50%) of its regular members.
922
- 923 .8 Resignations - Any regular or alternate member of the Administrative Review Board may resign by submitting a
924 written resignation to the Chair, the General Chair or the Board of Directors specifying an effective date of the re-
925 signation. In the absence of a specified effective date, any such resignation shall take effect upon the appointment
926 or election of a successor.
927
- 928 .9 Determination of Vacancy or Incapacity - The determination of when an office becomes vacant or an officer
929 becomes incapacitated shall be in accordance with 6.9.
930

931 .10 Substitutions for Member - In the event that a regular member of the Administrative Review Board is unable or
932 unwilling to promptly act for any reason, recuses herself or himself or is disqualified in any particular
933 circumstance, the Chair (or, if the person so unable or unwilling to act or recused or disqualified is the Chair, the
934 Vice-Chair; or failing that, the General Chair) shall appoint an alternate member to act in the regular member's
935 place in respect of that circumstance.

936
937 13.3 GENERAL -

938
939 .1 Administrative Powers - The Administrative Review Board shall have the powers and the duty to:

- 940
941 A. administer and conduct the affairs and achieve the purposes of the Administrative Review Board,
942 B. establish policies, procedures and guidelines,
943 C. elect the Chair,
944 D. call regular or special meetings of the Administrative Review Board,
945 E. retain attorneys, agents and independent contractors and employ those persons which the Administrative
946 Review Board may determine are appropriate, necessary or helpful in the administration and conduct of its
947 affairs, and
948 F. take such action as may otherwise be appropriate, necessary or helpful in the administration and conduct of
949 its affairs, the achievement of its purposes and the efficient exercise of its duties and powers.

950
951 .2 Rule Making Powers - The Administrative Review Board shall have the power and the duty to promulgate
952 reasonable rules and procedures consistent with the corporation laws of Pacific Swimming with respect to any
953 matter within its jurisdiction or appropriate, necessary or helpful in the administration and conduct of its affairs.
954 Such rules and procedures shall have the same force and effect as if they had been adopted as part of these Bylaws.

955
956 .3 Exercise of Powers and Decisions - Except for authority and power granted to the Chair, the exercise of the
957 authority and powers of the Administrative Review Board and the decision of matters which are the subject of a
958 hearing shall be decided by a majority vote of the Administrative Review Board. The views of any dissenters shall
959 be included in the record of the proceeding if requested by the dissenters. The exercise of the Administrative
960 Review Board's authority and power shall be solely in its discretion and the interests of justice and the sport of
961 swimming.

962
963 .4 Timeliness of Petition - The Administrative Review Board need not exercise its jurisdiction with respect to a
964 complaint the subject matter of which occurred, or concerns or is founded on events which occurred, more than
965 ninety (90) days prior to the date the complaint is received. A determination not to exercise its jurisdiction as a
966 result of the untimeliness of a complaint may be made by the Chair alone and may be the subject of a request for
967 rehearing and, thereafter, appeal to the National Board of Review in accordance with the National Board of Review
968 procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual.

ARTICLE 14
CONVENTIONS AND DEFINITIONS

14.1 CONVENTIONS -

- .1 TERMS GENERALLY - Whenever the context may require, any pronoun or official title shall include the corresponding masculine, feminine and neuter forms. The words “include”, “includes” and “including” shall be deemed to be followed by the phrase “without limitation”. The singular shall include the plural and the plural shall include the singular as the context may require. Where the context permits, the term “or” shall be interpreted as though it were “and/or”. Captions have been used for convenience only and shall not be used in interpreting the Bylaws.
- .2 CAPITALIZED TITLES - Capitalized titles, such as Secretary or Treasurer, when appearing alone shall refer to Pacific Swimming positions and not to USA Swimming or another organization.
- .3 NOTICE DEEMED GIVEN; LAST KNOWN ADDRESS -
- A. Notice by Mail - Notice given and other writings delivered by first class mail, postage prepaid, and addressed to the last known address shall be deemed given or delivered upon the postmark date for all purposes under these Bylaws.
- B. Notice by Email - Notice given and writings delivered by electronic mail to the last known email address shall be deemed given or delivered for all purposes under these Bylaws.
- C. Last Known Mail or Email Address - For all purposes under these Bylaws, the last known mail or email address of a member of Pacific Swimming shall be the mail or email address on file with Pacific Swimming or in SWIMS.
- .4 TIME PERIOD CONVENTION - In computing time periods established by these Bylaws, the initial time period (days or hours) shall not be included but the last period shall be included.
- .5 WAIVER OF NOTICE CONVENTION - Untimely or insufficient notice for any meeting held under the authority of these Bylaws shall be considered to have been waived if a member attends or participates in the meeting to which such notice referred or to which notice was lacking without, at the earliest opportunity, raising an objection of untimely or insufficient notice having been given for such meeting. If the member is a Group Member Representative, then the relevant Group Member shall be treated as having waived the untimely or insufficient notice to the same extent.

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14.2 DEFINITIONS - When used in these Bylaws, the following terms shall have the meanings indicated in this Section, and the definitions of such terms are equally applicable both to the singular and plural forms.

- .1 ARTICLE - a principal subdivision of these Bylaws.
- .2 ARTICLES OF INCORPORATION - the document filed with Secretary of State of the State of California pursuant to which Pacific Swimming was formed.
- .3 ATHLETE BOARD REPRESENTATIVE - an Athlete Member elected to represent athletes in the House of Delegates and on the Board of Directors.
- .4 ATHLETE REPRESENTATIVE - shall be (a) an athlete member in good standing; (b) currently competing, or have competed within the two (2) immediately preceding years, in a USA Swimming sanctioned event conducted by Pacific Swimming or another LSC, and (c) have his or her place of permanent residence in the Territory and expect to reside therein throughout at least the first half of the term (other than periods of enrollment in an institution of higher education).
- .5 BOARD MEMBER - a member of the Board of Directors, including the At-Large Board Members.
- .6 BOARD OF DIRECTORS - the Board of Directors of Pacific Swimming.
- .7 BYLAWS - these bylaws as adopted and amended from time to time by, and in effect for, Pacific Swimming.
- .8 COACH REPRESENTATIVE - a Coach Member elected to represent the coaches in the House of Delegates and on the Board of Directors.
- .9 FINA - the Federation Internationale de Natation, the international governing body for the sport of swimming.
- .10 GROUP MEMBER REPRESENTATIVE - an individual appointed to represent a Group Member in the House of Delegates.
- .11 HOUSE OF DELEGATES - the House of Delegates of Pacific Swimming as established by Article 4 of these Bylaws.
- .12 IMMEDIATE PAST GENERAL CHAIR - the individual who is the immediate past General Chair of Pacific Swimming.
- .13 IRS CODE - the current United States Internal Revenue Code.
- .14 LOCAL SWIMMING COMMITTEE / LSC - Pacific Swimming as defined by the USA Swimming Corporate Bylaws.
- .15 MEMBER - a Group Member or an Individual Member.
- .16 NATIONAL BOARD OF REVIEW - the National Board of Review of USA Swimming established in accordance

1052 with the National Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy
1053 Manual. Where the context requires, a reference to the National Board of Review shall include a reference to the
1054 USA Swimming Board of Directors when that body is acting upon an appeal from the National Board of Review.
1055
1056 .17 PACIFIC SWIMMING - the California not-for-profit corporation to which these Bylaws pertain.
1057
1058 .18 POLICIES AND PROCEDURES - the principles, rules, and guidelines of Pacific Swimming, as amended and
1059 adopted by the Board of Directors or the House of Delegates.
1060
1061 .19 SECTION - a subdivision of the Articles of these Bylaws.
1062
1063 .20 TERRITORY - the geographic territory over which Pacific Swimming has jurisdiction as a Local Swimming
1064 Committee.
1065
1066 .21 USA SWIMMING - USA Swimming, Inc., a Colorado nonprofit corporation which is the national governing body
1067 for the United States for the sport of swimming.
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